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NRL Memorandum Report 3706

# A User-Oriented Management Program for Project Monitoring on a Time-Share Computer Terminal

CLIFFORD L. TEMES

*Search Radar Branch  
Radar Division*

January 1978



NAVAL RESEARCH LABORATORY  
Washington, D.C.

## CONTENTS

INTRODUCTION	1
SAMPLE OUTPUT	1
SETTING UP A PROJECT ON THE COMPUTER PROGRAM	5
MONTHLY USE OF THE PROGRAM	6
APPENDIX A - LISTING OF GENERAL FORTRAN FILE, MANAGE.FOR	
APPENDIX B - LISTING OF SPECIFIC PROJECT FORTRAN FILE, R0224.FOR	
APPENDIX C - LISTING OF PROGRAM INF1.FOR WHICH CREATES THE DATA FILE OF PERSONNEL SALARIES, PSAL.DAT	
APPENDIX D - SAMPLE TABLE SHOWING CHARGED COSTS PER MANWEEK AS A FUNCTION OF GS GRADE LEVEL	
APPENDIX E - LISTING OF PROGRAM INF.FOR WHICH CREATES THE PROJECT DATA FILE SR0224.DAT CONTAINING REAL EXPENDITURES FOR THE PAST AND PRESENT MONTHS AND CALCULATED EXPENDITURES FOR THE FUTURE MONTHS	

## A USER-ORIENTED MANAGEMENT PROGRAM FOR PROJECT MONITORING ON A TIME-SHARE COMPUTER TERMINAL

### INTRODUCTION

This report describes a Fortran time-share computer program developed and used by the author to monitor technical progress and expenditures on a number of simultaneous projects in the Search Radar Branch, Radar Division. The program design, and its description here, are user-oriented for ready adaptation by the reader. The program is written for the DEC-10 computer at NRL. A basic feature of the output is a plot of actual past expenditures combined with estimated future expenditures, along with other project information such as technical milestones, major procurements and staffing. The program covers a single fiscal year from 1 October through 30 September.

Another NRL management program\* known to the author is also available. That program differs from the one described here in that it is executed by batch processing on the ASC, uses a CALCOMP plotter and does not include milestones (although the latter would be a minor addition). NSWC/WO is also understood to have an interactive management program, but information on that program has not yet been received by the author.

### SAMPLE OUTPUT

Figure 1 shows a sample of a complete program output, although much of the sample printout may be omitted at the option of the user by appropriately answering the terminal's interrogations in the negative when it offers particular output segments.

As shown on the printout, the program is executed by using a compound command such as:

```
EX MANAGE.FOR,R0224.FOR
```

where

MANAGE.FOR is the name of a general main-body program

R0224.FOR is the name of a specific subprogram\*\* applying only to the project R02-24.

---

\*T.H. Gauss, "A Fortran Routine to Plot Data from the NRL Job Order Status Reports," NRL Document 527856, 22 April 1977.

\*\*Separately storing the major block of code (MANAGE.FOR) common to all runs saves substantial disk storage.

Note: Manuscript submitted January 16, 1978.

.EX MANAGE.FOR.R0224.FOR  
 LINK: LOADING  
 LINKXCT MANAGE EXECUTION  
 LIST OF MILESTONES? YES=1,NO=0  
 1

1. COMPLETION & DELIV. OF TRAXX TO FAX R. (2.28)
2. PRELIM. EVAL. OF TRAXX (10.31.78)
3. INSTALLATION OF PULSE COMPRESS. DEVICE COMPLETED (2.28.79)
4. EVAL. OF PULSE COMPRESS. DEVICE COMPLETED (6.30.79)
5. REPT. ON INITIAL PERFORM. COMPLETED (9.30.79)
6. MEASUREMENTS ESTABLISHING VECTOR MISS DISTANCE (6.30.80)
7. COMPLETE REPT. ON PERFORMANCE (9.30.80)

INPUT:PRESENT DATE--M.D  
 10.30

INPUT:EXPEND.DBLIG.ENCUMB.EXTRA  
 15431.0.0.400

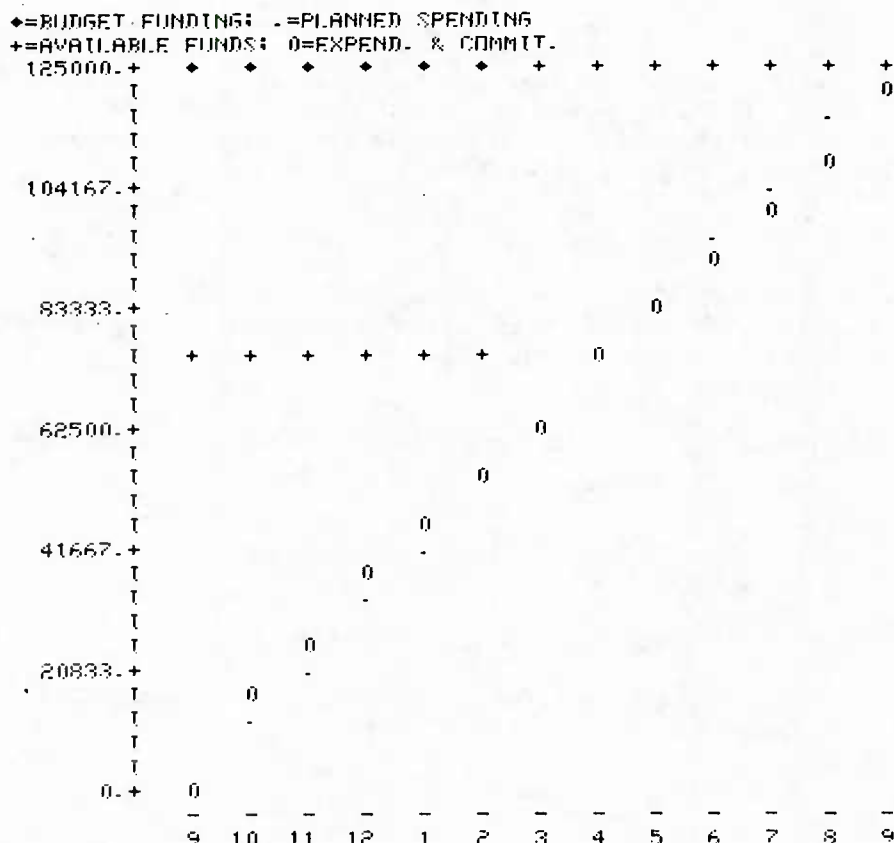


Fig. 1

LIST OF MAJOR PROCUREMENTS? YES=1,NO=0

1  
~

NO MAJOR PROCUREMENTS

PROJECT STAFF? YES=1,NO=0

1

HOWARD (C.3) • ORNSTEIN (C.3) • CROSS (C.3) • LIPKA (C.2) • MAYS (C.3) • J. WARD (C.4)

LIST OF NUMERICAL VALUES ON GRAPH? YES=1,NO=0

1

NO.	+	-	+	0	BAL. (+-0)
9	125000.	0.	75000.	0.	75000.
10	125000.	10417.	75000.	15431.	59569.
11	125000.	20833.	75000.	24675.	50325.
12	125000.	31250.	75000.	33919.	41081.
1	125000.	41667.	75000.	43163.	31837.
2	125000.	52083.	75000.	52407.	22593.
3	125000.	62500.	125000.	61651.	63349.
4	125000.	72917.	125000.	70895.	54105.
5	125000.	83333.	125000.	80139.	44861.
6	125000.	93750.	125000.	89383.	35617.
7	125000.	104167.	125000.	98627.	26373.
8	125000.	114583.	125000.	107871.	17129.
9	125000.	125000.	125000.	117115.	7885.

END OF EXECUTION

CPU TIME: 4.56 ELAPSED TIME: 3:27.62

EXIT

.K/F

JOB 2, USER (536,1333) LOGGED OFF TTY14 1218 22-NOV-77

SAVED ALL FILES (240 BLOCKS) RUNTIME 7 SEC COST (APPROX) \$0.18

CONNECT TIME 4 MIN 10 SEC COST (APPROX) \$0.38

KCS: 98 COST (APPROX) \$0.04

TOTAL COST FOR JOB (APPROX.) \$0.60

Fig. 1 — Sample of complete program output

At the beginning of the printout, the terminal asks the user if a list of milestones is wanted. In the sample run, the user replied with a 1 (for yes) and the list of milestones was printed, with each milestone being followed, in parenthesis, by a target completion date, (month, day) for the current fiscal year and (month, day, year) for dates beyond the current fiscal year.

The terminal then asks for the current date of the run (month, day). The program was designed to be run using the last day of each nominal thirty-day month as an input here (nominally in a form such as "2,30" for February, etc.), although the actual run would be made at a later date when the expenditure information printout (Job Order Status Report) becomes available from the NRL Budget Office. The information from the Job Order Status Report is entered at the next terminal interrogation in the form of four input numbers: Expenditures, Obligations, Encumbrances, and Extra. The latter, which is not self-explanatory, is an expenditure amount to be added to each month of the future extrapolation to account for average travel, ESD support, small procurements, etc., which are not the two major components of the extrapolation, namely (1) labor and (2) major procurements.

After receiving the four inputs (Expenditures, Obligations, Encumbrances and Extra), the terminal plots: (1) a curve of \*'s along the top border, representing the Budget Funding; (2) a curve of +'s, representing the buildup of funds received from the sponsor up to the current date or expected in installments from the sponsor at specified future dates;\* (3) a curve of .'s, representing the planned spending that includes the major procurements at specified dates, with the remainder of the spending being linearly interpolated to exactly use up the Budget Funding amount and (4) a curve of 0's, representing actual spending (Expenditures + Obligations + Encumbrances) up to the current date and extrapolated spending estimates for the future, taking into account the scheduled major procurements, the labor assigned to the job and the EXTRA amount added each month.

Following the graph, the user is interrogated with regard to whether a list of major procurements is desired. If answered affirmatively, the list is printed out with the name, date and cost of each procurement.

The next interrogation of the user deals with the identification of the project staff scheduled for the job. If answered affirmatively, the list of staff members is printed along with the fraction of time to be spent on the project.

Finally, the terminal queries the user on whether the numerical values plotted on the graph should be printed out. An affirmative answer results in the printed values along with a running balance showing the difference between the available funds and the expenditures (actual to current date and extrapolated thereafter). The lower-most right-hand number gives the estimated surplus at the end of the fiscal year.

---

\*In Fig. 1, the + curve has replaced the \* curve along some of the top border.



As shown on the sample printout, the cost of a run can be less than \$1.00 if no compilation is required. With compilation (and no disk storage charge for a compiled version of the program), the run-cost of the job shown was \$1.05 instead of the \$.60 indicated on the printout.

#### SETTING UP A PROJECT ON THE COMPUTER PROGRAM

The computer program consists of four parts:

- (1) A general Fortran file, called MANAGE.FOR, which is used for all projects.
- (2) A specific Fortran file for each project, designated by a name such as R0224.FOR, constructed from a project number such as R02-24; this contains project data.
- (3) A specific short file for each project (consisting of 13 numbers), designated by a name such as SR0224.DAT, again constructed from the project number, but preceded by an "S"; this file consists of the (actual and extrapolated) monthly expenditures that are plotted by the symbol "O" on the graph and is updated each month during a regular program run.
- (4) A general file called PSAL.DAT which contains personnel weekly salaries referenced by personnel ID numbers.

A listing of the general Fortran file (Item (1)) is given in Appendix A and need not be altered for running with different projects.

A listing of a sample specific project Fortran file is given in Appendix B. One of these is needed for each project. The project data information in the listing is as follows:

#### Subroutine Data

NAME = storage file associated with a specific project, e.g. SR0292.DAT

BF = total budget funding for project

AF = available funds received from sponsor at start of fiscal year,  
1 October

IAFE(I,1), IAFE(I,2)\* = month, day on which the Ith installment is  
to be received for available funds expected

AFE(I) = amount of the Ith installment for available funds expected

---

\*For all matrix inputs, note dimensions on listing for maximum number of items allowed in present code. Dimensions may be modified as desired by the user.



IP(I,1), IP(I,2) = month, day on which the Ith major procurement is  
to be charged

P(I) = amount of Ith major procurement

IPID (I) = ID number of Ith man on job

PID (I) = fraction of time on job for Ith man

Subroutine Mile = a list of milestone names and dates

Subroutine Pro = a list of major-procurement names, dates and amounts

Subroutine Staff = a list of staff names and fraction of time on job.

To set up the first job, the file PSAL.DAT must be created by running a program such as INF1.FOR, shown in Appendix C. This loads the file PSAL.DAT with salaries (per manweek) in order of personnel ID numbers\*. The salaries are taken from a table of the type shown in Appendix D, supplied by Division Offices, which includes nominal average salary, G&A and Division Indirect costs as a function of GS grade, as charged to the contract by the central Budget Office.

Then a project data file (e.g., SR0224.DAT) must be created by running the program INF.FOR, shown in Appendix E.

With all four of the above-described programs available in the computer, a run can be executed using the compound command

EX MANAGE.FOR,R0224.FOR

#### MONTHLY USE OF THE PROGRAM

The program assumes that each month consists of thirty days. After expenditure information for October is received from the NRL Budget Office, the first run of the program is made using the input date 10,30. The expenditure information is permanently stored in the second element of the data file (SR0224.DAT), with the first element being a zero for the date 9,30 of the previous fiscal year.

The second run is made using the input date 11,30, and so forth for successive months. On each run the actual expenditures are permanently stored for the current month, as they were for the previous months, thus allowing the data file (SR0224.DAT) to build up real expenditures for the past and present months and calculated expenditures for the future months. (This file is plotted by O's on the output graph.)

---

\*The Branch personnel are simply indexed in order, to provide these Branch ID numbers.

APPENDIX A

LISTING OF GENERAL FORTRAN FILE, MANAGE.FOR

```

TYPE MANAGE.FOR
00200      DIMENSION P(15),IP(15,2)
00210      DIMENSION AFE(6),IAFE(6,2),IPID(30),PID(30)
00300      DIMENSION IDATE(2)
00350      DOUBLE PRECISION NAME
00400      DIMENSION ARRAY(13,4),PS(35)
00410      CALL DATA(BF,AF,P,IP,AFE,IAFE,IPID,PID,NAME)
05700      OPEN(UNIT=21,DEVICE='DSK',FILE='PSAL.DAT',ACCESS='SEQIN')
05800      READ(21,14) (PS(L),L=1,35)
05900      14  FORMAT(35F5.0)
06000      CLOSE(UNIT=21,DEVICE='DSK',FILE='PSAL.DAT')
06200      OPEN(UNIT=20,DEVICE='DSK',FILE=NAME,ACCESS='SEQIN')
06300      READ(20,6) (ARRAY(I,4),I=1,13)
06400      6  FORMAT(13F10.0)
06500      CLOSE(UNIT=20,DEVICE='DSK',FILE=NAME)
06600      WRITE(5,16)
06700      16  FORMAT(1X,'LIST OF MILESTONES? YES=1,NO=0')
06800      ACCEPT+,IANS
06900      IF(IANS.EQ.1) CALL MILE
07000      WRITE(5,4)
07100      4  FORMAT(/1X,'INPUT:PRESENT DATE--M,D')
07200      ACCEPT+,IDATE(1),IDATE(2)
07300      WRITE(5,1)
07400      1  FORMAT(/1X,'INPUT:EXPEND,DEB,LIG.,ENCUMB.,EXTRA')
07500      ACCEPT+,EX,DB,EN,EXTRA
07600      CE=EX+DB+EN
07700      SUM=0.
07800      DO 100 I=1,15
07900      100 SUM=SUM+P(I)
08000      SLOPE=(BF-SUM)/12.
08100      IBB=IDAYS(IDATE(1),IDATE(2))
08200      VAR=IBB/30
08300      ND=IFIX(VAR)+1
08400      ARRAY(1,1)=BF
08500      ARRAY(1,2)=0.
08600      ARRAY(1,3)=AF
08700      ARRAY(1,4)=0.
08800      CALL SCANP(IPID,PID,PS,COMSAL)
08900      DO 110 I=2,13
09000      IX=(I-1)*30
09100      ARRAY(I,1)=BF
09200      CALL SCAN1(IX,P,IP,DELP)
09300      ARRAY(I,2)=ARRAY(I-1,2)+SLOPE+DELP
09400      CALL SCAN2(IX,AFE,IAFE,DELE)
09500      ARRAY(I,3)=ARRAY(I-1,3)+DELE
09600      IF(I.EQ.ND) ARRAY(I,4)=CE
09700      IF(I.GT.ND) ARRAY(I,4)=ARRAY(I-1,4)+COMSAL+DELP+EXTRA
09800      OPEN(UNIT=20,DEVICE='DSK',FILE=NAME,ACCESS='SEQOUT')
09900      WRITE(20,6) (ARRAY(I,4),II=1,13)
10000      CLOSE(UNIT=20,DEVICE='DSK',FILE=NAME)
10100      110 CONTINUE
10200      CALL GRAPH(BF,ARRAY)
10300      WRITE(5,18)
10400      18  FORMAT(/1X,'LIST OF MAJOR PROCUREMENTS? YES=1,NO=0')
10500      ACCEPT+,IANS
10600      IF(IANS.EQ.1) CALL PRO
10700      WRITE(5,21)
10800      21  FORMAT(/1X,'PROJECT STAFF? YES=1,NO=0')

```

```

10900      ACCEPT+, IANS
11000      IF (IANS.EQ.1) CALL STAFF
11100      WRITE (5,19)
11200      19  FORMAT (//1X, 'LIST OF NUMERICAL VALUES ON GRAPH? YES=1, NO=0')
11300      ACCEPT+, IANS
11400      IF (IANS.EQ.1) WRITE (5,9)
11500      9   FORMAT (//3X, 'NO. ', 10X, '+', 14X, '-', 14X, '+', 14X,
11600      1 '0', 10X, 'BAL (+-0)')
11700      IF (IANS.EQ.0) GO TO 130
11800      DO 140 I=1,13
11900      BAL=ARRAY(I,3)-ARRAY(I,4)
12000      IND=I-4
12100      IF (I.LE.4) IND=I+8
12200      WRITE (5,8) IND, (ARRAY(I,J), J=1,4), BAL
12300      8   FORMAT (3X, I2, 4(5X, F10.0), 5X, F10.0)
12400      140 CONTINUE
12500      130 CONTINUE
12600      END
12700      SUBROUTINE SCAN1 (IX, Q, IQ, DEL)
12800      DIMENSION Q(15), IQ(15,2)
12900      DEL=0.
13000      DO 100 I=1,15
13100      IZ=IDAYS (IQ(I,1), IQ(I,2), IQ(I,3))
13200      100 IF (IZ.LE. IX.AND. IZ.GT. IX-30) DEL=DEL+Q(I)
13300      RETURN
13400      END
13500      SUBROUTINE SCAN2 (IX, Q, IQ, DEL)
13600      DIMENSION Q(6), IQ(6,2)
13700      DEL=0.
13800      DO 100 I=1,6
13900      IZ=IDAYS (IQ(I,1), IQ(I,2), IQ(I,3))
14000      100 IF (IZ.LE. IX.AND. IZ.GT. IX-30) DEL=DEL+Q(I)
14100      RETURN
14200      END
14300      SUBROUTINE SCANP (IPID, PID, PS, COMSAL)
14400      DIMENSION IPID(30), PID(30)
14500      DIMENSION PS(35)
14600      W=0.
14700      DO 100 I=1,30
14800      M=IPID(I)
14900      SAL=PS(M)
15000      W=W+SAL*PID(I)
15100      100 CONTINUE
15200      COMSAL=W+45./12.
15300      RETURN
15400      END
15500      INTEGER FUNCTION IDAYS (M, JD)
15600      IF (M.LE.9) MP=M+2
15700      IF (M.GT.9) MP=MOD (M+2,12)
15800      IDAYS=MP*30+JD
15900      RETURN
16000      END
16100      SUBROUTINE GRAPH (RF, ARRAY)
16200      DIMENSION ARRAY(13,4)
16300      DIMENSION PLOT(32,15)
16400      DIMENSION KPLOT(15)
16500      IFLAG=0
16600      ISCAL=30
16700      DO 100 I=1, ISCAL
16800      DO 100 J=1,15
16900      PLOT(I,J)=1H

```

```

16800      100 CONTINUE
16900          DO 110 K=1, ISCAL+1
17000              PLOT(K,2)=1H1
17100              IF (MOD(K-1,5).EQ.0) PLOT(K,2)=1H+
17200              IF (MOD(K,5).EQ.1) IFLAG=IFLAG+1
17300              IF (MOD(K,5).EQ.1) PLOT(K,1)=(BF/6)+(7-IFLAG)
17400      110 CONTINUE
17500          DO 130 J=3,15
17600              I1=(ISCAL+1)-ARRAY(J-2,1)+ISCAL/BF
17700              I2=(ISCAL+1)-ARRAY(J-2,2)+ISCAL/BF
17800              I3=(ISCAL+1)-ARRAY(J-2,3)+ISCAL/BF
17900              I4=(ISCAL+1)-ARRAY(J-2,4)+ISCAL/BF
18000              PLOT(I1,J)=1H+
18100              PLOT(I2,J)=1H.
18200              PLOT(I3,J)=1H+
18300              IF (I4.LT.1) GO TO 130
18400              PLOT(I4,J)=1H0
18500      130 CONTINUE
18600          DO 120 J=3,15
18700      120 PLOT(ISCAL+2,J)=1H-
18800              WRITE(5,14)
18900      14 FORMAT(//1X,'+=BUDGET FUNDING; .=PLANNED SPENDING')
19000              WRITE(5,15)
19100      15 FORMAT(1X,'+=AVAILABLE FUNDS; 0=EXPEND. & COMMIT.')
19200              DO 140 I=1, ISCAL+2
19300              IF (MOD(I-1,5).EQ.0) WRITE(5,10) (PLOT(I,L),L=1,15)
19400      10 FORMAT(1X,F8.0,14H4)
19500              IF (MOD(I-1,5).EQ.0) GO TO 140
19600              WRITE(5,11) (PLOT(I,L),L=1,15)
19700      11 FORMAT(1X,A8,14H4)
19800      140 CONTINUE
19900              DO 160 I=1,2
20000      160 KPLLOT(I)=1H
20100              DO 170 I=3,15
20200              IF (I.LE.6) KPLLOT(I)=I+6
20300              IF (I.GT.6) KPLLOT(I)=I-6
20400      170 CONTINUE
20500              WRITE(5,12) (KPLLOT(J),J=1,15)
20600      12 FORMAT(1X,A8,A2,13(1X,I2,1X))
20700              RETURN
20800          END

```

APPENDIX B

LISTING OF SPECIFIC PROJECT FORTRAN FILE, R0224.FOR

```

TYPE R0224.FDR
00100      SUBROUTINE DATA(BF,AF,P,IP,AFF,IAFE,IPID,PID,NAME)
00200      DIMENSION AFF(6),IAFE(6,2),IPID(30),PID(30)
00300      DIMENSION IP(15,2),P(15)
00400      DOUBLE PRECISION NAME
00500      NAME='SR0224.DAT'
00600      BF=125000.
00700      AF=75000.
00710      IAFE(1,1)=3; IAFE(1,2)=30
00720      AFF(1)=50000.
00800      IPID(1)=13;PID(1)=.3
00900      IPID(2)=22; PID(2)=.3
00910      IPID(3)=8; PID(3)=.3
00920      IPID(4)=17; PID(4)=.2
00930      IPID(5)=19; PID(5)=.3
00940      IPID(6)=33; PID(6)=.4
01000      RETURN
01100      END
01200      SUBROUTINE MILE
01300      WRITE(5,1)
01400      1  FORMAT(/1X,'1. COMPLETION & DELIV. OF TRAKX TO PAX R.
01500      1 (2,28)/1X,'2. PRELIM. EVAL. OF TRAKX (10,31,78)/1X,'3.
01510      2 INSTALLATION OF PULSE COMPRESS. DEVICE COMPLETED (2,28,79)'
01520      3/1X,'4. EVAL. OF PULSE COMPRESS. DEVICE COMPLETED (6,30,79)'
01530      4/1X,'5. REPT. ON INITIAL PERFORM. COMPLETED (9,30,79)'
01540      5/1X,'6. MEASUREMENTS ESTABLISHING VECTOR MISS DISTANCE
01550      6 (6,30,80)/1X,'7. COMPLETE REPT. ON PERFORMANCE (9,30,80)'
02000      RETURN
02100      END
02200      SUBROUTINE PRO
02300      WRITE(5,1)
02400      1  FORMAT(/1X,'NO MAJOR PROCUREMENTS')
02500      RETURN
02600      END
02700      SUBROUTINE STAFF
02800      WRITE(5,1)
02900      1  FORMAT(/1X,'HOWARD(.3),ORNSTEIN(.3),CROSS(.3),LIPKA(.2),
02910      1MAYS(.3),J.WARD(.4)')
03000      RETURN
03100      END

```



APPENDIX C

LISTING OF PROGRAM INF1.FOR WHICH CREATES THE  
DATA FILE OF PERSONNEL SALARIES, PSAL.DAT

```

. TYPE INF1.FOR
00100      DIMENSION PS(35)
00200      OPEN(UNIT=21,DEVICE='DSK',FILE='PSAL.DAT',ACCESS='SEQUENT')
00300      PS(1)=1652.;PS(2)=1127.;PS(3)=1504.;PS(4)=1236.
00400      PS(5)=867.;PS(6)=1236.;PS(7)=1364.;PS(8)=1364.
00500      PS(9)=1364.;PS(10)=1236.;PS(11)=1031.;PS(12)=1236.
00600      PS(13)=1652.;PS(14)=1504.;PS(15)=1364.;PS(16)=1364.
00700      PS(17)=1364.;PS(18)=1364.;PS(19)=1236.;PS(20)=1504.
00800      PS(21)=1364.;PS(22)=1504.;PS(23)=1236.;PS(24)=1364.
00900      PS(25)=831.;PS(26)=932.;PS(27)=1364.;PS(28)=1364.
01000      PS(29)=1236.;PS(30)=1652.;PS(31)=1504.;PS(32)=1236.
01100      PS(33)=997.;PS(34)=1504.;PS(35)=1652.
01200      WRITE(21,1) (PS(I),I=1,35)
01300      1 . FORMAT(35F5.0)
01400      CLOSE(UNIT=21,DEVICE='DSK',FILE='PSAL.DAT')
01500      END

```

APPENDIX D

SAMPLE TABLE SHOWING CHARGED COSTS PER MANWEEK  
AS A FUNCTION OF GS GRADE LEVEL

August 1977

FY-1978

Man Week Rates

GS-1	745
GS-2	768
GS-3	797
GS-4	831
GS-5	867
GS-6	932
GS-7	966
GS-8	997
GS-9	1031
GS-10	1078
GS-11	1127
GS-12	1236
GS-13	1364
GS-14	1504
GS-15	1652

The above rates include pay, fringe benefits accumulation and applied G&A and Indirect overhead per man week.

G&A	436/week
Indirect	145/week
	<hr/>
	581/week

#### APPENDIX E

LISTING OF PROGRAM INF.FOR WHICH CREATES THE PROJECT DATA  
FILE SR0224.DAT CONTAINING REAL EXPENDITURES FOR THE PAST  
AND PRESENT MONTHS AND CALCULATED EXPENDITURES FOR THE  
FUTURE MONTHS

```

TYPE INF.FOR
00100      DIMENSION X(13)
00200      DO 100 I=1,13
00300      100 X(I)=0.
00400      OPEN(UNIT=20,DEVICE='DSK',FILE='SR0224.DAT',ACCESS='SEQUENTIAL')
00500      . WRITE(20,1) (X(I),I=1,13)
00600      1  FORMAT(13F10.0)
00700      CLOSE(UNIT=20,DEVICE='DSK',FILE='SR0224.DAT')
00800      END

```

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